

2025/26 Q3 Forecast - Revenue

Head of Service Summary

Head of Service	Year to Date			Full Year						Commentary On Underspend/Overspend
	Actual £000	Current Budget £000	Over/ (Under) Spend £000	Forecast £000	Original Budget £000	Budget c/fwd £000	Current Budget £000	Contribution To /(From) Reserves £000	Over/ (Under) Spend £000	
Chief Executive Officer										Expenditure: Data work relating to NJC pay bargaining and Interim s151 costs.
Income	-	-	-	-	-	-	-	-	-	
Expenses	1,057	766	291	1,409	1,021	-	1,021	-	388	
Net	1,057	766	291	1,409	1,021	-	1,021	-	388	
Chief Digital & Information Officer										Income: Recharges to partner lower than estimated, and duplicate invoice written off. Expenditure: Additional costs due to redundancies, transformation, and software licence costs. Offset by delays in restructure and vacancies. Work on efficiencies continues.
Income	(5,494)	(4,611)	(906)	(6,084)	(6,148)	-	(6,148)	-	40	
Expenses	7,137	6,929	231	9,204	9,238	-	9,238	(13)	(23)	
Net	1,644	2,318	(674)	3,120	3,090	-	3,090	(13)	17	
Head of Economy, Regeneration & Housing										Income: Reduction in Economic Development income offset by temporary vacancies. Car park income lower than estimated due to prices not being increased and reduced penalty charge notice income because of transition period due to new legislation. Expenditure: Reduced expenditure on market rent as now council owned. Reduction in car parks business rates and CPE costs, offset by parking strategy and multi-storey car park lifts costs. Additional costs for Vibrant Communities projects, this expenditure is externally funded.
Income	(2,175)	(2,374)	199	(2,900)	(3,164)	-	(3,164)	(132)	132	
Expenses	2,308	2,260	47	3,079	2,969	43	3,012	(120)	(53)	
Net	133	(113)	246	179	(195)	43	(152)	(252)	79	
Head of Planning, Infrastructure & Public Protection										Income: Increase in income from planning performance agreements, expected upturn in planning applications, licence income, grant income, and Ukraine scheme income. Expenditure: Additional expenditure as a result of using agency staff somewhat offset by vacant posts, as well as increased Ukraine scheme costs (mostly covered from grants) Savings as a result of Licencing vacant posts (now filled), Environmental Health vacant posts, lower empty homes expenditure and no expenditure on closed churchyards.
Income	(3,676)	(2,593)	(1,083)	(4,902)	(3,457)	-	(3,457)	(105)	(1,550)	
Expenses	5,376	4,738	638	7,170	6,252	65	6,317	(392)	461	
Net	1,700	2,145	(445)	2,268	2,795	65	2,860	(498)	(1,090)	

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Head of Environmental Services										
Income	(6,675)	(5,016)	(1,659)	(8,900)	(6,689)	-	(6,689)	(81)	(2,292)	Income: Increased income from recycling credits, Green Waste subscriptions, Bulky Waste collections, CCTV project work (offset by costs), increased Grounds Maintenance and Street Cleansing works income, and increased income from sale of logs. Reduction in income as a result of a claim that may not be successful, Expenditure: Savings from vacant posts in Grounds Maintenance through efficiencies and less sewer ditches works, also less green initiative payments. Additional costs from collapsed river bank works, use of Street Cleansing and Waste agency staff, hire of sweeper, weekend working, compensation payments due to contract changes, and consultancy costs for alternative fuel roll out.
Expenses	9,482	8,345	1,137	12,643	11,086	40	11,126	-	1,517	
Net	2,807	3,329	(522)	3,743	4,397	40	4,437	(81)	(775)	
Head of Leisure, Health & Environment										
Income	(6,709)	(6,144)	(565)	(8,946)	(9,139)	-	(9,139)	(80)	113	Income: Income from memberships performing well. However income from swim schools and Health and Fitness have not reached budget although better than 2024/25. Better than budgeted café income, however Hinchingsbrooke Country Park car park income lower than budgeted due to car park part year closure. Expenditure: Increase in One Leisure employee costs, other costs being managed to ensure they are minimised. Parks employee costs lower than budgeted due to currently vacant posts.
Expenses	8,719	7,685	1,034	11,625	10,224	20	10,244	(1,447)	(66)	
Net	2,010	1,541	469	2,679	1,085	20	1,105	(1,527)	47	
Head of Property & Facilities										
Income	(3,667)	(4,166)	499	(4,889)	(5,555)	-	(5,555)	-	666	Income: Reduced rental income as a result of vacant units. Additional income from selling solar generated electricity to the grid. Expenditure: Additional costs from expected increase in rent paid, a new transformer and ICT equipment. Savings from vacant posts and consultants expenditure, business rates and utilities.
Expenses	2,661	2,531	130	3,547	3,334	40	3,374	-	173	
Net	(1,006)	(1,635)	629	(1,342)	(2,221)	40	(2,181)	-	839	
Head of Human Resources & Officer Development										
Income	(2)	-	(2)	(2)	-	-	-	-	(2)	Income: Expenditure:
Expenses	812	738	74	1,082	984	-	984	(98)	(0)	
Net	810	738	72	1,080	984	-	984	(98)	(2)	

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Head of Finance										
Income	(2,402)	(1,370)	(1,032)	(3,203)	(1,827)	-	(1,827)	-	(1,376)	Income: Additional income from interest received, NDR pool income, and government grants received. Expenditure: Minimum Revenue Provision is reduced as result of capital expenditure delays. Increased costs due to year-end work overtime and collection fund support.
Expenses	7,118	7,084	34	9,489	9,445	-	9,445	(153)	(109)	
Net	4,716	5,714	(998)	6,286	7,618	-	7,618	(153)	(1,485)	
Head of Democratic Services & Monitoring Officer										
Income	(469)	(176)	(293)	(627)	(234)	-	(234)	97	(296)	Income: Additional income to cover costs of Mayoral and local elections. Expenditure: Additional expenditure Head of Service post, Internal Audit contract (partly offset by vacant posts costs), Procurement Manager contract (now terminated), risk support, and staff training. Lower expenditure forecast on legal costs.
Expenses	1,951	1,558	393	2,602	1,977	100	2,077	60	585	
Net	1,482	1,382	100	1,975	1,743	100	1,843	157	289	
Customer Change Director										
Income	(17,748)	(16,263)	(1,485)	(23,665)	(21,683)	-	(21,683)	(30)	(2,012)	Income: Additional income as a result of increased Housing Benefit subsidy grant, and additional grants for homelessness Expenditure: Housing Benefits paid are not as high as expected. Additional costs relating to homelessness. Also salary savings from the introduction of new technology and restructure.
Expenses	21,193	19,972	1,221	28,258	26,627	-	26,627	-	1,631	
Net	3,445	3,709	(264)	4,593	4,944	-	4,944	(30)	(381)	
Head of Communications, Engagement & Public Affairs										
Expenses	257	185	72	343	247	-	247	-	96	Expenditure: Additional expenditure due to extra posts to assist with Local Government Reorganisation, campaign costs and on call costs and allowances.
Net	257	185	72	343	247	-	247	-	96	
Head of Policy, Performance & Emergency Planning										
Income	(5)	(94)	89	(7)	(125)	-	(125)	(132)	(14)	Expenditure: The Place Strategy post is under review due to other immediate priorities. The head of service post is currently vacant
Expenses	785	810	(25)	1,047	1,081	-	1,081	-	(34)	
Net	780	716	64	1,040	956	-	956	(132)	(48)	
Total	19,834	20,795	(961)	27,373	26,464	308	26,772	(2,627)	(2,026)	